

## **GSEF 2016 Montreal** General Assembly

GLOBAL SOCIAL ECONOMY FORUM 2F, Seoul Innovation Park #21, 684 Tongil-ro, Eunpyeong-gu, Seoul, South Korea, 03371 Tel: +82(0)2-352-4208 / Fax: +82 (0)70 8299 8677 E-mail: gsef@gse-net.org Web: http://www.gsef-net.org

## Attachment I: List of GSEF2016 GA Attendees

No.	Organization	City / Country	Name	Position	Note
1	Seoul Metropolitan Government		Won-Soon Park	Mayor	
2		Seoul / Korea	Yeon-sik Yoo	General Director	Chair city
3		, Koreu	Seon-Seop Kang	Director (Social Economy Division)	
4	Seoul Social Economy Network		Kyong Yong Song	President	
5			Monique Valee	Councilor	
6	City of Montreal		Johanne Lavoie	Social Economy Commissioner	
		Montreal			GSEF2016
7		/ Canada	Jean-Martin Aussant	CEO	Host City
8	le chantier de l'économie sociale (hereafter Chantier)		Nancy Neamtan	Strategic Advisor	
9			Béatrice Alain	Director General (GSEF2016)	
10	Association of the Seoul Declaration Japan (ASDJ)	Japan	Shigeki Maruyama	Coordinator	
11	Bandung Creative	Bandung	Fiki Satari	Chairperson	Full members
12	- City Forum (BCCF)	/ Indonesia	Tita Larasati	Head of creative economy committee	members
13	Philippine Social Enterprise Network (philSEN)	Manila / Philippines	Lurina Gargarita	Executive Director	



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No.	Organization	City / Country	Name	Position	Note
14	Asia Pacific Alliance of YMCAs (APAY)	International Network	Boo-Won Nam	Secretary General	
15	Japan Workers Cooperative Union (JWCU)	Tokyo / Japan	Kisaburo Okayasu	Vice President	
16	Locality	London	Tony Armstrong	CEO	
17		/ UK	Karin Woodley	Chief Executive (Cambridge House)	Steering Committee member
18	Asia Venture		Sunkyung Han		
19	Philanthropy Network (AVPN)	Singapore	Ahyoung Park	Advisor	
20	Hong Kong Council of Social Service (HKCSS)	Hong Kong / China	Anthony Wong	Business Director	
21	Karl Polanyi Institute of Political Economy	Montreal / Canada	Marguerite Mendell	Director	Marguerite Mendell is also an honorary member (Individual)
22	City of Bilbao	Bilbao	Xabier Iñigo Ochandiano	Councilor	Newly
23		/ Spain	María Santiago de la Sota	Officer	elected as Steering Committee
24	Mont-Blanc Meetings	International Network	Thierry Jeantet	President	(SC) members through
25	DIDECC	International	Yvon Poirer	Vice Coordinator	the GA2016
26	RIPESS	Network	Tanaka Shigeru	Board (RIPESS Asia Chair)	
	GSEF		Laurence Kwark	Secretary General	



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## Attachment2: List of GSEF2016 GA Observers

No.	Organisation	Country	Name	Position
1	School of public health, KIIT University	India	Sudhir Kumar Satpathy	Professor/Director
2	Chambre de Commerce et l'Industrie Nosy-be	Madagascar	Tahiriniaina Rajaonarivelo	Economic Commissioner
3	Coop. Alianza Solidaridad Ecuador	Ecuador	Sandra López Giler	
4		Morocco	Ziad Mohamed	
5	Instituto de Desarrollo de la Economía Asociativa (IDEAC)	Dominican Republic	Nicolás Cruz Tineo	Director
6	Réseau Ivoirien de l'Economie Sociale et Solidaire (RIESS)	Ivory Coast	Philippe Kaminski	
7	Asociación de Municipalidades en Red del Perú(Munired Perú)	Peru	Jesús Quispe Romero	
8	International Relations Department, District of Bamako	Mali	Mahamane Touré	Director
9	Liverpool City Council	UK	Rosie Jolly	Councillor
10	Barcelona City Council	Spain	Xabier Rubio	Technician
11	Nakawa Urban Council	Uganda	Balimwezo Ronald	Deputy Mayor
12	City of Madison (Wisconsin)	USA	Rebecca Kemble	
13	ONG PFAC (Partenariat France Afrique pour le Co-développement)	Cameroon	Pauline Effa	Coordinator
14			Jose Robinson	Journalist
15	Repentigny city	Quebec	Ariadne Borbonnière	Communication Agent
16	Unión de Instituciones de Economía Social Solidaria(Uniess) Colombia	Colombia	Juan C. Montes	Founder
17	Ngomedzap	Cameroon	Ndjie Mveng Tobias	Mayor
18	City of Mondragon	Mondragon	Maria Ubarretxena	Mayor

#### ANNEX A MINUTES OF PREVIOUS MEETINGS

## A1. Main Decisions of the GSEF2014

## 1. GSEF Charter was adopted by unanimously

The 'Inaugural Meeting of the Global Social Economy Forum' was held on Nov. 19<sup>th</sup> 2014 at the Seoul Cit y Hall and representatives from 18 local governments and 43 social economy organizations have gathere d. The Charter of the Global Social Economy Forum (GSEF) was proposed by the outcome of the two day s preparatory meetings on the 17<sup>th</sup> and 18<sup>th</sup> on Nov. and adopted by unanimous consent.

## A2. Minutes of the Previous Steering Committee Meeting

Date and Venue: April 1st, 2016, 00:30~02:05 GMT through Skype

## Participants

## Steering Committee Members:

- Rev. Kyong-yong Song (GSEF)
- Francois Comet (Groupe SOS)
- Joanne Lavoie (the City of Montreal)
- Boo Won Nam (Asia & Pacific Alliance of YMCAs)
- Osamu Nakano (Japan Workers' Cooperative Union)
- Nancy Neamtan (Chantier Economie Sociale)
- Naina Subberwal (Asian Venture Philanthropy Network)
- Anthony Wong (Hong Kong Council of Social Services)

## Others:

- Laurence Kwark (GSEF Secretariat)
- Beatrice Alain (Director of the GSEF 2016 Organizing Committee)

## Discussion and Agreements

## 1. Opening Remarks

Rev. Song, Kyong-yong, co-chair of GSEF gave welcome remarks to Steering Committee(SC) members and thanked them to attend the call conference in spite of inconvenient time. He also asked members' kind understanding on Mayor Park's absence due to his working schedule, and hoped to have a concise and meaningful call conference today. Then he asked Laurence Kwark, the Secretary General of GSEF(SG), to facilitate the meeting.

## 2. Adoption of Meeting Agenda

SG asked members to adopt the agenda prepared by the GSEF secretariat. Then Nancy Neamtan(Chantier) agreed, and Boo Won Nam (YMCA) seconded to adopt the meeting agenda as it previously proposed.

## 3. Approval of minutes from the previous SC Meeting on November 5th, 2015

SG asked if there is any amendment or correction to the document, 'agreements from 2015 GSEF SC Meeting.' All SC members approved it without any additional comment.

## 4. Reporting actions of GSEF Secretariat (November 2015~March 2016)

SG briefly explained and reported on activities of the GSEF Secretariat after the previous SC meeting in November, 2015, and asked SC members' comments.

Naina Subberwal (AVPN) hope that the result of Asian Policy Dialogue will connected and contribute to the GSEF 2016. Joanne Lavoie (The City of Montreal), and Nam Boo Won (YMCA) appreciated the Secretariat for their impressive and hard work.

SG added that this is an interim report and full report will be submitted at the General Assembly (GA) Meeting in September.

## 5. Progress report of GSEF 2016

## A. Preparation of GSEF 2016

SG invites Beatrice Alain, the director of the organizing committee of GSEF 2016, to report the progress of GSEF 2016 preparation.

Beatrice(GSEF 2016) first said that more complete progress report will be sent to SC members tomorrow, and so far the conference has received good responses.

The organizing committee is currently confirming presenters, and workshop themes and speakers were selected in consideration of issues, continents, etc. Preliminary program is on the event website already, and more detailed information will be uploaded on April 7<sup>th</sup>, and May 7<sup>th</sup>. The information on the website will be in 3 languages.

There will be 5 plenary sessions, 30 workshops and 11 working groups, and also other activities such as filed trips focused on specific issues. At the moment, more than 100 registrations from 32 countries have been received. The organizing committee is also working on arranging visits of groups from local governments or SSE organizations according to their needs.

The committee is also trying to invite high level mayors and important figures from international organizations and asked SC members' help on that. She hopes that the GSEF 2016 would be a fully-packed event of networking and communicating opportunities among SSE actors and also education for the members from the outside of the present SSE sector. The organizing committee is also working on facilitating simultaneous translation, including Asian languages, and additional funding.

She ended her report with a remark that the organizing committee is open to any question or request from GSEF member organizations, so feel free to contact her via email.

SG asked SC members if there is any question or comment, and expressed deep appreciation for the Montreal's wonderful job and tremendous efforts in the preparation.

## B. Proposal on the International Center for Knowledge Transfer

SG briefly introduced the proposal from Montreal on the Center, and Nancy Neamtan continued to explain about the project. She explained that this idea came from the dialogue on the importance of research & training center at the GSEF SC Meeting 2015, and also Quebec's planning to develop a center for social economy. She will meet with Mondragon in Montreal next month, and discuss on their participation in and develop ideas on the project.

SG emphasized the importance of the center in the promotion of the impact of social economy and suggested to have continuous discussion on the matter until the GA Meeting. She also thanked Nancy to take this initiative and already started the discussion and fundraising.

Osamu Nakano (JWCU) also expressed his interest on the project and Mondragon's participation and asked the Montreal Team to keep letting others know on the progress of discussion.

#### 6. Discussion on tentative hosting city of GSEF 2018

SG introduced about the City of Bilbao's proposal to host GSEF 2018. The secretariat is communicating with them and meeting will be held in April. Until the General Assembly, the confirmation will be made. They sent us a long list of practical questions from the city, which shows their interest of hosting the event.

Nancy Neamtan appreciated the discussion is pursued, and asked any other possible proposal from other cities. SG gave her opinion that there are also a few cities of Spain (Madrid, Barcelona) show their interest in GSEF, and it would be a good momentum for the nation and the GSEF if the GSEF 2018 will be held in Spain.

SG finally mentioned that the progress on the matter will be reported to SC members and the decision of the hosting city will be an agenda for the GA Meeting on Sept. 9<sup>th</sup>.

#### 7. Current status of membership and possible new members

SG asked SC members to see the list of current and possible members on the file previously sent, and mentioned that the secretariat is in contact with current 21 members if they would participate in the GA Meeting.

She also told that the secretariat is putting priority on recruiting local government members to make balance with SSE networks, and also is giving attention on geographical balance among continents, especially recruiting members from Africa and Latin America, for the GSEF to be a genuine international network of social economy.

## 8. Reviewing the draft of GSEF strategic action plan 2016~2018

SG went over the GSEF strategy at a glance and action plans, and suggested members to take part in the working group to develop this draft to actual plans.

Joanne Lavoie (the City of Montreal), Nancy Neamtan(Chantier), and Anthony Wong(HKCSS) volunteered to join in the working group.

SG proposed to meet Asian members of the SC (AVPN, APAY, HKCSS, the Secretariat) at APD in Hong Kong and discuss about it.

She also promised to send out more information and think pieces related to the action plan and present the completed version at the GA.

## 9. Proposed agenda for GA (Sept. 9th, 14:00~18:00 at Palais des Congrès)

SG introduced the 6 agenda of the GA meeting in Montreal and asked SC members to suggest additional agenda before the GA.

- 1. Approval of new membership application: The secretariat will check the current 21 mem bers' status and try to recruit more members by the GA meeting.
- 2. Election of the next chair city: Current chair city (Seoul)'s term will be ended this Septem ber. It requires either renewing 1 more term or electing a new chair.
- 3. Election of the steering committee members: Current SC members' term will be extend ed for 2 years unless they withdraw. The secretariat hopes to invite new SC members fr om South America and Africa before the GA meeting.

- 4. Charter revision: two clauses related to the membership application process, and the fin ancial support to the city that hosts the GSEF secretariat, which were reviewed at the SC meeting in 2015, to be approved.
- 5. Selection of the next hosting city of the GSEF 2018: Currently the secretariat is in consul tation with the Coty of Bilbao, and the confirmation is hopefully to be made before Jun e.
- 6. Postponement of GSEF membership fee payment: Decisions on the normalization of me mbership fee payment should be made.

## 10. Closing remarks

SG announced the date of the next meeting as the September 6<sup>th</sup> (14:00~18:00 at Palais des Congrès), a day before the opening of GSEF 2016 conference and expressed again her appreciation for the SC members' active participation in the meeting. The meeting was adjourned at 02:05 GMT.

## ANNEX B. DOCUMENTS FOR THE RE-ELECTION OF CHAIR-CITY AND CO-CHAIR OF GSEF FROM SEOUL

1) Letter of Intent from Seoul City



OFFICE OF THE MAYOR

## 의장도시 출마 의사 표시문

서울특별시는 2014년 11월 17일부터 11월 19일까지 개최된 GSEF(국제사회적경제협의체) 창립 총회에서 의장도시로 선출되어 약 2년간 GSEF를 대표하고 총회를 주재하여 온 바, 향후 2년 동안 에도 GSEF의 발전을 위해 의장도시 및 공동의장을 연임하겠습니다.

2016.7.

서울특별시장 박원순 (서명)

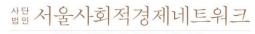
Seoul City Hall 110 Sejong-daero, Jung-gu, Seoul, South Korea 100-744 < Translation of the Letter>

## Expression of willingness to renew Seoul Metropolitan Government's mandate as the chair city of GSEF for 2016-2018

The Seoul Metropolitan Government was elected as the chair city of GSEF (Global Social Economy Forum) through the GSEF inaugural meeting, which was held from 17<sup>th</sup> to 19<sup>th</sup> of November 2014. For two years, Seoul Metropolitan Government has chaired the General Assembly and represented the GSEF and we would like to express our willingness to renew our mandate as the chair city as well as the chairman of GSEF for the period of 2016-2018 for the development of GSEF.

2016. 7. , (Signature) Mayor, Seoul Metropolitan Government Won-Soon Park

#### 2) Letter of Intent from Seoul Social Economy Network



SEOUL SOCIAL ECONOMY NETWORK

#### SEOUL SOCIAL ECONOMY NETWORK

July 5, 2016

To the GSEF Secretariat,

It is my great pleasure to inform you that I am seeking for my second term as a cochairman of Global Social Economy Forum (GSEF). Seoul Social Economy Network (SSEN) has been a founding member of GSEF, and last two years have been an incredible journey for us, full of great experiences of knowledge sharing and solidarity with many friends around the globe.

The Seoul metropolitan government has served as a chair city since the inaugural meeting of GSEF in 2014, and Mayor Park Won-Soon has recently decided that Seoul would serve for another term. As a close partner of the Seoul metropolitan government, SSEN is also willing to serve for the next two years. Personally, I have been able to witness GSEF evolve from the beginning into an established and reputable organization in the field of social economy. I strongly believe that it is time to build upon the great work of all GSEF members and take the organization to the next level. As the president of SSEN and current co-chairman of GSEF, I plan to maximize the collaboration among fellow GSEF members and other partners to make our work provide the world with more feasible and effective solutions to the global problems.

I would like to express our sincere gratitude to my fellow friends of GSEF for their strong support and inspiring friendship. Working together, we will be able to take another step toward a sustainable future.

Sincerely,

专月息

Kyong Yong Song President, Seoul Social Economy Network Co-chairman, Global Social Economy Forum

Seoul Social Economy Network (SSEN) Suite 607, Bldg. #1, Seoul Innovation Park, 5 Nokbeon-dong, Eunpyeong-gu, Seoul 03371, Republic of Korea Tel: +82 2 353 4404 E-mail: youngkim@ssen.or.kr

#### ANNEX C. APPLICATION TO BECOME A STEERING COMMITTEE MEMBER

#### 1) The Mont-Blanc Meetings

The Mont-Blanc Meetings – International Forum of the Social and Solidarity Economy Entrepreneurs United Nations ECOSOC accredited / Permanent Secretariat of the International Leading Group of the SSE



Paris, August 29, 2016

Global Social Economy Forum (GSEF) 2F, Bldg #21 Seoul Innovation Park Eunpyeong-gu Tongillo 684 Seoul, Republic of Korea

Dear Madam, Dir Sir,

Created in 20015, The Mont-Blanc Meetings (MBM) – International Forum of the Social and Solidarity Economy Entrepreneurs is the international network of leaders and actors of Social and Solidarity Economy (SSE) which promotes and enhances SSE as a vector of social, civic, environmental and economic efficiency all over the world. The association has a transversal mission of being a laboratory of ideas for its three fields of actions: (i) gather leaders and actors of SSE, (ii) co-build sustainable and inclusive initiatives and projects and (iii) influence international policies and agendas for SSE.

Permanent co-secretary of the International Leading Group on SSE (ILGSSE), the MBM is also accredited to the United Nations Economic and Social Council (ECOSOC).

As GSEF and MBM share a common purpose of promoting SSE as an alternative model around the world, we believe that engaging an active and ongoing collaboration, according to our organizations' mutual projects and opportunities, would be particularly relevant and efficient to develop lasting bonds between SSE actors.

Thus, we would be honored to strengthen our partnership and friendship with GSEF through the implementation of the Memorandum of Understanding we agreed on last April, as well as through a mutual representation in our Board of Directors and Steering Committee.

Indeed, we believe a reciprocal representation agreement would greatly enrich our organizations and give them more weight to bring together all actors of social and solidarity economy.

We sincerely hope you will share our enthusiasm for this proposal and are looking forward to meeting you during the GSEF in Montreal.

On behalf of the Mont-Blanc Meetings - International Forum of the Social and Solidarity Economy Entrepreneurs, I thank you in advance for your consideration.

Best regards,

unit

Thierry Jeantet,

President of the Mont-Blanc Meetings – International Forum of the Social and Solidarity Economy Entrepreneurs

> The Mont-Blanc Meetings – International Forum of the Social and Solidarity Economy Entrepreneurs 54, avenue de Clichy 75018 Paris, France - Tel : +33 (0)9 67 13 00 56 http://www.rencontres-montblanc.coop/en – contact@rencontres-montblanc.coop

#### 2) The International Network for the Promotion of Social Solidarity Economy (RIPESS)



GESF (Global Social Economy Forum)

Ms Laurence Kwark

#### Subject: RIPESS Application

Dear Ms Kwark,

Our network, the International Network for the Promotion of Social Solidarity Economy (RIPESS), would appreciate very much to get involved in the success of GESF (Global Social Economy Forum) by becoming a member. We have read the Seoul declaration and the Charter.

Since we are an intercontinental network, we have members in all continents. We have an outreach to organisations in over 60 countries. Some of our members have links with local authorities in many countries. For example, in Brazil, in Mali and in Canada. Our contribution could be valuable to the success of GESF.

Over the last year, we have met people from the secretariat. We had extensive conversations in last September in Berlin, in Chamonix in November and more recently in Montreal in May. We have also partnered in the letter that was sent to the Habitat III secretariat last June for the inclusion of SSE.

We also offer to become a member of the GESF Steering Committee. Collaboration between SSE organisations are vital for the promotion of the people's centered development we strive for. For example, collaboration in implementing the 17 Sustainable Development Goals is essential.

In due time, GESF could consider joining RIPESS. We do have a space for international networks alongside the continental networks.

All our Board of directors will be attending GESF 2016. This will be an occasion to get to know each other better.

ynon Poisier

**Yvon Poirier** 

Vice-Coordinator

September 1, 2016

## ANNEX D. MEMBERSHIP FEE TABLE ADJUSTMENTS

#### 1. Postponement of membership fee payment

At the Steering Committee Meeting 2015, the postponement of membership payment has been agree d in order to increase recruitment of new members in the first two years of the network. The decision sh ould be reviewed at this GA of 2016 and initiation of the membership fee payment should be either agre ed or postponed for another term.

#### 2. Adopt a new criteria for membership fee

According to current standard of membership fee, cities with smaller populations pay comparatively hi gh rate of membership fee if the country they belong to has high general income per citizen. For exampl e, big cities with more than 10 million people and 15,000 USD of GDP per capita are required to pay 10,0 00 USD for membership. However small and medium-size cities with similar GDP should pay 6,000 USD a s the membership fee. Cities with small population like Mondragon have expressed their difficulties to b udgeting membership fee and get permission from the city council for becoming a member. Therefore th e secretariat is suggesting the adjusted membership fee criteria as follows(see below table);

Number of Population (1000 people) GDP per capita(USD)	0~299	300~599	600~999	1,000~ 1,999	2,000~ 3,999	4,000~ 6,999	7,000~ 9,999	10,000~
0~999	20	00	30	00	40	00	5	00
1,000~1,999	300		400		500		600	
2,000~5,999	40	00	500		600		700	
6,000~9,999	1,500	1,800	2,000	2,200	2,500	2,800	3,000	3,500
10,000~14,999	2,000	3,000	4,000	5,000	6,000	7,000	7,500	8,000
15,000~	3,000	4,000	6,000	8,000	10,000			

Adjusted table for Local Government Members (Full member) (Unit : USD)

Number of Population (1000 people)	0~299	300~599	600~999	1,000~	2,000~	4,000~	7,000~	10,000~
GDP per capita(USD)				1,999	3,999	6,999	9,999	
0~999	20	00	30	0	4(	00	5	00
1,000~1,999	300		400		500		600	
2,000~5,999	40	00	500		600		700	
6,000~9,999	1,500	1,800	2,000	2,200	2,500	2,800	3,000	3,500
10,000~14,999	4,500	5,000	5,500	6,000	6,500	7,000	7,500	8,000
15,000~	6,000	7,000	8,000	9,000	10,000			

• Current table for Local Government Member (Full member) (Unit : USD)

#### **ANNEX E NPO / IO REGISTRATION COMPARISON**

As the GSEF Secretariat (located in Seoul) has not been registered as a legal body in Korea, it hinders few operations of the office including receiving donations, applying for grants, or making contracts with indi viduals or institutions (foundations, corporates, or other governmental agencies). The secretariat has be en in consultation with law firms and experts and received two suggestions to achieve the legal status: t he first option is the registration as non-profit organization (NPO) in Korea, and the second option is the registration as an international organization (IO). The following table explains the advantages and disadv antages of both way of registration;

	1. NPO Registration	2. IO Registration
Department in Charge	Municipality, Ministry of Interior, or The Ministry in charge of the sector where the NPO is mainly focused	Ministry of Foreign Affairs
Authorization	Municipality or Ministry	National Assembly
Advantages	<ul> <li>Clear and simpler process of registration.</li> <li>Registration as a fund(donations) raising organization is easier</li> <li>Easy administrative process in Korea</li> </ul>	<ul> <li>Maintaining current GSEF decision- making body: (Steering Committee)</li> </ul>
Disadvantages	<ul> <li>Required to setup a separate local board of directors(who needs to be registered)</li> <li>In case of relocation of the Secretariat, it will lead to the discussions on the dissolution of incorporation and the membership fees</li> </ul>	<ul> <li>Registration of IO requires the consent by central government (national assembly)</li> <li>As there is not many precedents, it could be very difficult and slow process (or searching the possibility of registering in other member countries)</li> </ul>
Expected Outcomes	<ul> <li>Various fundraising opportunities (donations, public contest: external projects)</li> </ul>	<ul> <li>Enhancing reputation of GSEF as an international organization</li> </ul>

 $\ensuremath{\,\times\,}$  List of items needed and the process to establish as an NPO in Korea

Process	Contents	List of items to be prepared
	① Clarifying organizational purpose	-
Preparation for	<ul><li>(2) Organizing founding members</li><li>(3) Deciding the title</li></ul>	
establishment	<ul> <li>Writing up articles of association</li> </ul>	-
	5 Hosting inaugural General Assembly	·Articles of association
Approval for	6 Acknowledgement of the planned incorporation from the competent authority	•More than two promoters for the establishment
establishment	⑦ Application of establishment to the competent court	·Inaugural (promoters) general assembly minutes
	8 Approval of establishment from the competent authority	•More than 5 board members
Registration of	(9) Registration of incorporation to the competent court	
Incorporation	(10) Reporting establishment	
	(1) Reporting registration of incorporation	

## **GSEF Secretariat Activity Report (December 2014~August 2016)**

## I. GSEF Projects and Programs

## 1) Communication and exchange with the members of GSEF

Since the GSEF inaugural meeting in Seoul (Nov 2014), and notably the official establishment of secretariat (July 2015) as a starting point, the secretariat has shared its activities and project plans with the GSEF members. This includes the outcomes of the Steering Committee Meetings (2015 Nov in Seoul and 2016 April), Asian Policy Dialogue (May 2016) and the progress of the GSEF2016. It has also disseminated information of GSEF members' projects / research / events through the GSEF newsletter, website, and emails to the wider GSEF community.

## 2) Preparation of GSEF 2016 and discussion on program details

- The GSEF Secretary General Laurence Kwark visited Montreal and had a series of meetings with the GSEF2016 organizing committee (February 1<sup>st~5<sup>th</sup></sup>, May 10<sup>th~14<sup>th</sup></sup>) to organize the GSEF2016.
  - Coordination of workshop sessions and the structure of the forum prior to the final selection of proposals and provided secretariat's opinions / inputs.
  - Agreement on the overall General Assembly Meeting structure and program schedules.
- Setting up agenda of General Assembly and Steering Committee meeting, reviewing GSEF strategic plan as a result of the General Assembly Meeting and preparing for the selection of next hosting city of GSEF 2018.

## 3) Increasing publicity of GSEF networks and encouraging participation of GSEF2016

- Sending out newsletters and GSEF information every month to the city governments, other related organizations and global SSE stakeholders to encourage participation in the GSEF 2016 since July 2015.
- Distributed GSEF promotional kits to 85 sister cities of Seoul and other related SSE organizations from around the globe.
  - The promotional kits including brochures of GSEF, GSEF 2016, a flash disk (USB) of promotional video, and a membership application guide.
  - Advised local governments, and other institutes including Gyeonggi Province (Ddabok Community Project), Kuala Lumpur City, Seberang Perai City, Liverpool University, York Saint John University, etc. to join GSEF as a member
- Participation in various international forums and conferences by organizing workshops and side events on the SSE and sustainable development to extend the GSEF networks and to increase public interests in the GSEF 2016 Conference and members of our network.
  - Third Session of the Preparatory Committee for Habitat III PrepCom III (Surabaya, 25~27 July in Surabaya, Indonesia): GSEF hosted a side event on the New Urban Agenda in how we can finance local governments and the way to SSE contribute to the new urban agenda in

collaboration with FMDV and RIPESS

- Asia and Pacific Alliance of YMCAs (APAY)'s National General Secretary's Conference (July 13~15 Yangon, Myanmar, July 13): During the conference, GSEF organized a session on the role of SSE and its contribution to the APAY's strategic agenda.
- International Labour Organization (ILO)'s South-South Triangular Academy (July 11~15 in Turin, Italy): expanding GSEF network with participants from 53 different countries and discussions with ILO in housing next ILO SSE Academy in Seoul 2017.
- UN ESCAP & CityNet International Forum on Urban Policy for Sustainable Development Goals (June 8~10, in Seoul, ROK): organized a session on the SSE as a policy tool in implementing UN SDGs by inviting UNDP, RIPESS-Asia, iCOOP and the Seoul Metropolitan Gov't (SMG) as panelists.
- The 66<sup>th</sup> UNDPI/NGO Conference (May 30<sup>~</sup>June 1 in Gyeongju, ROK): Exchange with civil society networks to promote the SSE education as a tool of achieving Agenda 2030.
- INAISE Conference (May 10~14, 2016 in Montreal Canada): Presenting GSEF's efforts in fostering SSE with a particular focus on financing. Expending network with SSE financing and social investment institutions such as Dejardins bank.
- GSEF promotion trip to Europe (April 18~29 in Paris, London and Spain): Visiting GSEF SC members (Locality, Groupe SOS) to discuss the strategy for strengthening GSEF presence in Europe. Had a series of meetings with Basque government, Bizkaia government, Bilbao City, Mondragon City and other SSE stakeholders of Basque country to discuss hosting the GSEF2018.

## 4) Asian Policy Dialogue (APD) as a strategic GSEF programme (May 26<sup>th</sup> 2016 in Hong Kong)

• Hosted APD in collaboration with AVPN (GSEF SC member), the British Council, and the BMW Foundation.

<u>Main events and programs</u>: Policy discussion with 80 public officials (local and central governments) from 23 different countries in the Asia-Pacific region in the role of governments in promoting social innovation to tackle various social problems.

<u>Morning session</u>: introduction, case studies (UK&US), keynote speeches on national policies for SDGs and social invest systems in each participating Asian countries, Asian local governments' table and the panel discussion on the housing sector.

<u>Afternoon programs</u>: panel discussion on successful multi-sector collaboration cases in each participating country and facilitated discussions on policy initiatives for achieving SDGs, closing.

## 5) GSEF Homepage Renewal

- Upgraded the website design, user interfaces and connected with event pages of GSEF 2013, 2014, 2016.
- Uploaded GSEF news, GSEF association and member introduction and the outcomes of GSEF Steering

Committee meetings and the Asia Policy Dialogue.

- Outcome of GSEF2016, more comprehensive case studies (GSEF members' best practices) and research papers will be updated through the website.
- The GSEF homepage will be available in three different languages (EN, ES, FR)

## 6) Research Project: Case Studies on Social Economy development in Seoul

- Research project as efforts of continuing the discussions at the seminar, 'Social Economy and Welfare and Employment', a side event of the 2015 GSEF Steering Committee meeting.
- Research project with Karl Polanyi Research Institute Asia in examining the status of Seoul's social economy (the full report will be available by the end of 2016). The policy brief an excerpt of the report has been published which will be distributed during the GSEF2016 in both English and French version.
  - Other leading SSE cities and the GSEF hosting city (Quebec, Bilbao) is encouraged to publish their SSE model for knowledge transfers to other GSEF members
- Suggesting a policy model (i.e. Quebec, Seoul, Basque), desirable public-private cooperation and learning points from case studies of Seoul city's programs on SSE and social policies.

## **II.** Networking and Cooperation with Other Agencies

## 1) 2015 RIPESS Europe Congress

- Date and venue: September 10<sup>th</sup> ~ 13<sup>th</sup>, 2015, Technical University of Berlin, Berlin, Germany.
- Strengthening cooperation with RIPESS through series of meetings with the board members (Latin America, Europe and Asia).
- Presenting GSEF's vision and project plans to the SSE members of RIPESS at the General Assembly.
- Building the partnership with Europe-based SSE networks such as Social Economy Europe, REVES-EU, Habitat International Coalition (HIC).

## 2) 2015 RIPESS-ASEC Steering Committee Meeting and Social Economy Forum

- Date and venue: November 3<sup>rd~4<sup>th</sup></sup>, 2015, Manila University, Manila City, the Philippines.
- Introduced work of GSEF and social enterprises in Seoul at RIPESS-ASEC steering committee meeting. (Due to the overlapped schedule with GSEF steering committee meeting, a representative of Seoul Social Enterprise Council attended the event on behalf of the GSEF secretariat.)

## 3) 2015 Mont-Blanc Meeting Conference

- Date and venue: November 26<sup>th~</sup>28<sup>th</sup>, 2015, Chamonix, France
- Introduced GSEF and experiences of Seoul policy initiatives in the field of social economy
- Held a meeting with MBM representatives, GSEF secretariat, and delegates from Montreal City, and discussed possible cooperation opportunities to get supports from each other in working with both central and local government level.

## 4) Participation in UN Inter-Agency Task Force for Social and Solidarity Economy (UNTFSSE)

- Date and place: February 8<sup>th</sup>, March 14<sup>th</sup>, 2016, Geneva, Switzerland.
- Discussed on SSE research projects in the consortium of UN agencies and other related organizations.
- Suggested a joint research on 5~6 cities on their successful policies and practices in SSE including Montreal, Seoul, Geneva (possibly), and 3 other cities' cases (in other continents such as Africa or South America) where relevant.
  - Pascal Van Griethuysen, UNRISD Research Coordinator, met vice mayor of Seoul and discussed on the project, and requested the participation of Seoul City and GSEF (February 18<sup>th</sup>, 2016 in Seoul).
  - As of September 2016, GSEF is coordinating the budget, partners, duration and scope of the research with key participating institutions such as Karl Polanyi Institute Asia and the Seoul Metropolitan Gov.
- GSEF is proactively participating the UNTFSSE through regular conference calls and physical participations in the meetings.

## 5) UCLG (United Cities and Local Governments) Secretariat meeting

- Date and place: March 17<sup>th</sup>, 2016, Barcelona, Spain
- Meeting with SDGs specialists of UCLG Secretariat; discussed on possible cooperation in terms of strengthening SSE as a tool of achieving SDGs at the city-government level.
  - Discussion on holding a session on city policies for SSE at the UCLG General Assembly Meeting in October 12~15<sup>th</sup>, 2016 (in Bogota, Colombia)

## **III. GSEF Steering Committee Meetings**

## 1) 1<sup>st</sup> GSEF Steering Committee Meeting, Nov 4<sup>th</sup>~5<sup>th</sup>, Seoul, ROK

- Elected 8 Steering Committee Members (City of Seoul, City of Montreal, Chantier, Groupe SOS, Locality, HKCSS, AVPN, APAY)
  - 6 observers including city of Budapest, Kawasaki City and ILO also joined the meeting to engage with the dialogues on the development of GSEF association and promotion of SSE.
- Various agenda items were discussed such as reporting the progress of GSEF2016 preparation from representatives of City of Montreal and Chantier. Also discussion on how to strategically distinguish GSEF to other international networks and the ways to expand its memberships.
- Project plans such as Asia Policy Dialogue in May 2016 in collaboration with AVPN.
- Along with the Steering Committee Meeting, various seminars on the SSE such as East Asia Innovation Initiative, Asia Policy Dialogue and Social Economy and Social Welfare were held for general public and interested participants from Asia-Pacific region and other countries.
  - In total approximately 450 participants attended the GSEF2015 SC side events.

## 2) 2<sup>nd</sup> GSEF Steering Committee Meeting, April 1<sup>st</sup>, Conference Call

- Hold the second GSEF Steering Committee Meeting on the April 1<sup>st</sup> through the conference call.
  - 10 representatives including representatives from the City of Montreal, JWCU, Chantier, AVPN, HKCSS, APAY and Groupe SOS joined to call to discuss agenda items on the joint efforts of promoting the GSEF2016, GSEF membership promotion (with regard to the fee structure) and other organizational misc. matters.
  - Discussion on the agendas to be covered during the GSEF 2016 General Assembly such as electing next GSEF event hosting city (GSEF2018), electing next chair city and the Steering Committee members.
  - Discussion on organizing the GSEF2016 2018 Strategy planning working group.

## IV. New Staff Members of the GSEF Secretariat

- Laurence Kwark, Secretary General of the GSEF secretariat, started to work from Feb. 15, 2016.
- Jinkyung Choi, project team manager of the GSEF secretariat, started to work from Mar. 1, 2016.
- Munkyung Yun, policy team manager of the GSEF Secretariat, started to work from July. 4, 2016.
- Currently, 5 staffs (including secretary general) are working at the Secretariat.

## ANNEX G.. FINANCIAL REPORT OF GSEF FOR 2014-2016

## ANNUAL FINANCIAL REPORT( JULY 1. 2014 - JUNE 30, 2016)

USD1=KRW 1,130

		FY2016, (	Q1/Q2	FY2015		FY201	.4
Α.	REVENUES	KRW	USD	KRW	USD	KRW	USD
1.	SMG grant carried over from last year	51,496,219	45,571	0	0	-	-
2.	SMG grant for the Year	260,000,000	230,088	399,822,000	353,825	400,000,000	353,982
3.	Other Revenue	897,463	794	69,651	62	0	0
	TOTAL REVENUES	312,393,682	276,453	399,891,651	353,886	400,000,000	353,982
B. I	EXPENDITURES						
1	Staff	127,661,910	112,975	54,953,720	48,632	0	0
	1.1 Staff employed	107,661,910		39,356,320		-	
	1.2 Other personnel costs	20,000,000		15,597,400		-	
2	Projects and Travel	72,256,821	63,944	248,198,332	219,645	400,000,000	353,982
	2.1 GA/SC	-		197,387,320		400,000,000	353,982
	2.2 Policy Dialogue	34,999,988				-	
	2.3 Int'l meetings & Joint projects	27,565,643				-	
	2.4 Research	-		27,908,012		-	
	2.5 Promotion & Web	9,691,190		22,903,000		-	
3	Office operation & communication	15,848,557	14,025	45,243,380	40,038	0	0
	3.1 Rent & Maintenance	7,546,960		18,813,440		-	
	3.2 Administrative Expenses	6,943,107		23,686,990		-	
	3.3 Operating Expenses	1,358,490		2,742,950		-	
4	Amount carried over to the next term	96,626,394	85,509	51,496,219	45,571	-	
	TOTAL EXPENDITURES	312,393,682	276,453	399,891,651	353,886	400,000,000	353,982

## ANNEX H. PROPOSED PROGRAM OF ACTIVITIES OF GSEF FOR 2016-2018

## GSEF activities for 2016-2018 should fulfil the following objectives:

- To share and spread the knowledge and experience of members, GSEF will build a knowledge Hub with help and contribution of Steering Committee members to share their best policy practices.
- To support the participation of many local governments and social economy networks at the GSEF 2016, the GSEF with the help of all Steering committee members to promote the GSEF 2016 through their own networks, promotional tools and kits as well as active supports in fund –raising efforts.
- To develop and encourage exchange programs between members, and also with those local governments and social economy networks who are not yet members but interested to become members of GSEF in near future.
- To facilitate knowledge transmission, GSEF will undertake join research activities on policy and action orientated research projects and will cooperate with various SSE networks, universities, research institutes and members of UNTFSSE such as UNRISD, ILO, etc.
- To develop capacity building of all stakeholders and transfer good policies and practices to those who are in need, GSEF will support and work together with GSEF-Montreal to establish an International Social Economy Knowledge Transfer Centre of GSEF in Montreal.

Priority Area	Activities	Means	Timeline
Priority Area I. Information, Communication and exchange of good policies and practices	<ul> <li>1.1. Develop Knowledge Hub to share information and communication (about SSE, collaboration between local governments and SSE, SSE networks, City and Local Governments networks, etc.) and create knowledge products on best policies and practices.</li> <li>1.2. Identify a GSEF member/volunteer to open and manage a contextualized internet website within the GSEF network in the regions. First in North America (Quebec/Montreal) in French in 2016 and in Spain &amp; Latin America in Spanish in 2017, in Africa (English and French) in 2018. Basically, a website to translate/adapt/complement the GSEF website into the regional focus</li> <li>1.3. Foster mutual exchanges between various GSEF websites: main website, and regional affiliated websites and websites of members</li> <li>1.4. Develop a template for articles on the main GSEF website in order to facilitate the translation, adaptation by the other websites of GSEF network in regions</li> <li>1.5. Publish each month an article free of copyright (on main GSEF website) and a statement with one position of GSEF to be reproduced by other regional GSEF</li> </ul>	<ul> <li>Creation of Knowledge Hub at GSEF homepage</li> <li>Explore GSEF2016-Montreal to build capital on good practices and successful examples on SSE</li> <li>Produce a handbook and tool kits to share good examples</li> <li>In 2016 : Chantier in Montreal manages French website in 2017 : identify a partner in Latin America /Spain (Spanish website, and/or in Brazilian in Brazil), a partner in Africa for a website in French (for French speaking Africans countries)</li> <li>In 2018: identify a partner in Sub- Saharan Africa for a website in English (for English speaking African countries)</li> </ul>	Timeline         April.2016- Dec.         2017         Oct.~Dec. 2016         Jan.~Dec. 2017         2016~2018         Jan. 2017~Mar.
	websites in regions 1.6. Develop and Produce short videos (5 minutes for YouTube, Facebook, etc.) about relevant issues and good practices on SSE and to diffuse on social medias	<ul> <li>GSEF newsletter will be published</li> <li>on a monthly base from July 2015</li> </ul>	Jan. 2017~Mar. 2018
		<ul> <li>Production of 10 videos at least(Max. 5 min each)</li> </ul>	Sept. 2016~till the end of 2017
II. Reinforcement	2.1. Promote SSE publicity through the activity of GSEF	<ul> <li>Invigorate the communication</li> </ul>	Jan.~Dec. 2017 in

of GSEF members and their capacities as a global SSE network	member institutions and their best practices through products and events 2.2. Work to increase awareness of the GSEF as a global	tools such as Website and Newsletter in two / three languages	French and Spanish
	SSE network to share what works, how to solve problems through best SSE practices and to act as an international reference group of practitioners and experts on SSE 2.3. Identify needs and priority areas of challenges faced by CLGs & SSE networks to serve as a venue for developing new ideas, social innovation	▸ Regular and close Communication with members through newsletter, homepage blog, video, and social media activity to build ownership among members	in 2017 – 2018 in Eng., French and Spanish
	2.4. Leverage credibility of GSEF through coordinated action on key challenges to develop GSEF Projects in the area of exchange of good practices & experiences and to provide practical assistance through bilateral actions/visits, workshops, training & capacity building programs	<ul> <li>Create link at the GSEF</li> <li>Homepage about the SSE activities of GSEF members</li> <li>Run an archive site that shows</li> <li>SSE related data that was collected and mapped</li> </ul>	2016~2018
		<ul> <li>Mapping for each topic of SSE identifying key partners (CLGs, SSE networks, academic institutions, think thanks, UN agencies and International organizations)</li> </ul>	2016~2018
III. Training/ Education	3.1. Supporting the setup of the International Social Solidarity Economy Knowledge Transfer Centre (ISSEKTC) of GSEF in Montreal as a resource center, hub of exchanges, a global venue for developing new ideas & social innovation of SSE and list of think tanks & experts	• Establish an International Social Solidarity Economy Knowledge Transfer Centre (CITIES) of GSEF in Montreal.	From October 2016-2018
		<ul> <li>At least one coordination meeting</li> </ul>	From July 2017 to

	on various tasks of SSE	<ul> <li>per year between GSEF secretariat and the CITIES</li> <li>Organize SSE Academy (jointly with the ILO in 2017)</li> </ul>	December 2018 In 2017
		<ul> <li>Various training &amp; education modules and platform on SSE of the CITIES</li> </ul>	2017-2018
IV. National, Regional and International Advocacy/ lobby	<ul> <li>4.1. Identify strategic opportunities for GSEF to promote and leverage SSE and develops strategic inputs, plans events, activities and products such as joint Policy papers and recommendations with members and International Partners that can exert influence on the political sphere of GSEF member countries</li> <li>4.2. Position in global debate on development policies and programs to recognize SSE as a means of addressing some of the major development challenges in global economic policy and discourse</li> </ul>	<ul> <li>International relationships and partnership developed with members of GSEF, International networks of SSE such as RIPESS, MBM, International networks of CLGs such as Metropolis, FMDV, UCLG, CSOs, UNTFSSE (UNRISD or OECD) and other UN organizations such as UNCTAD, ILO, etc.</li> </ul>	From March 2016 - 2018
	4.3. Maintains and develops international relations and partnerships to leverage national, regional and international profile of the GSEF, building visibility and	<ul> <li>Plans joint events, workshops, activities, research projects and products with members of GSEF, International partners</li> </ul>	From March 2016 - 2018

	active communication strategy on GSEF and its member	• Various Joint Initiatives such as	-UCLG 5 <sup>th</sup> GA in
	institutions through various regional and international	Asian and European Policy	Bogota,
	meetings related on SSE and SDGs	Dialogues in 2017, UCLG GA in	Colombia. 12~15
		Bogota, Colombia and Habitat III in	Oct. 2016
		Quito, Equator, etc.)	- Habitat III in
	4.4. Produce a joint monitoring report with		Quito
	recommendations on concrete policy coordination to link		17-22 Oct. 2016
	SSE to the implementation of SDGs with other SSE		-APD, Asian and
	Networks such as RIPESS, MBM and International		Europe Policy
	Organizations (ILO, FAO, UNRISD, OECD, OECD, etc.)		Dialogue in
			May(TBC), 2017
		• Joint Stake holders Report as a	From January
		possible contribution to the	2017 - 2018
		National Review Process on the	
		implementation of Agenda 2030	
		on SDGs through collaboration	
		with members of GSEF,	
		International partners	
V. Promoting joint	5.1. Conduct joint research activities to build measurable	Prioritize and support research	From June 2016
research projects	data and verify the impact of successful SSE models in each	projects that proves the	- 2018
	country, region and continent with members of GSEF and	effectiveness of private-public	
	like-minded & interested organizations of UNTFSSE.	partnerships on SSE in each	
	5.2. Monitor laws, policies, and systems that either	continent	
	support or harm the SSE fields to identify good ecosystem		
	to promote SSE and challenges & obstacles to work on to	<ul> <li>Form a working group on this task</li> </ul>	From September
	improve ecosystem of SSE in each	to design research project, to	2016 - 2018
	country/region/continent	discuss research methods, to	
		identify existing research	
		materials, data sources &	
		researchers and to agree on	

processes to move towards comparable international data	
<ul> <li>Prepare an estimated budget and develop joint fund-resigning strategy for shared responsibilities to finance research projects</li> </ul>	From September 2016 – 2018
<ul> <li>Produce short focused policy papers, guidelines &amp; tool kits to develop SSE and organize regional debriefings on focused policy dialogue with research outcomes for members of GSEF, CLGs and SSE networks</li> </ul>	From January 2018

## ANNEX I. PROPOSED BUDGET OF GSEF FOR 2016-2018

## PROPOSED BUDGET OF GSEF (Jul.2016~Dec. 2018)

				• • Exchange rate:		USD1=KRW 1,130	
		FY2016, Q3/Q4		FY2017		FY2018	
<b>A.</b>	REVENUES	KRW	USD	KRW	USD	KRW	USD
1.	Carried over from last year	96,626,394	85,509	-	-	-	-
2.	SMG grant for the Year	270,000,000	238,938	740,000,000	654,867	740,000,000	654,867
3.	Membership Fee	-	-	-	-	60,000,000	53,097
4.	Project Fund	-	-	-	-	-	-
5.	Other Revenue	-	-	-	-	-	-
то	TAL REVENUES	366,626,394	324,447	740,000,000	654,867	800,000,000	707,965
<b>B.</b>	EXPENDITURES						
1	Staff	144,671,090	128,027	261,400,000	231,327	261,400,000	231,327
	1.1 Staff employed	144,671,090		261,400,000		261,400,000	
	1.2 Other personnel costs						
2	Projects and Travel	201,038,810	177,910	417,000,000	369,027	477,000,000	422,124
	2.1 GA/SC	146,100,000		15,000,000		75,000,000	
	2.2 Policy Dialogue			49,000,000		49,000,000	
	2.3 Int'l meetings & Joint projects	20,930,000		56,000,000		56,000,000	
	2.4 Research & Training	12,000,000		250,000,000		250,000,000	
	2.5 Promotion & Web	22,008,810		47,000,000		47,000,000	
3	Office operation and communication	20,916,494	18,510	61,600,000	54,513	61,600,000	54,513
	3.1 Rent & Maintenance	3,000,000		12,600,000		12,600,000	
	3.2 Administrative Expenses	14,406,893		26,200,000		26,200,000	
	3.3 Operating Expenses	3,509,601		22,800,000		22,800,000	
TO	TAL EXPENDITURES	366,626,394	324,447	740,000,000	654,867	800,000,000	707,965

# Annex J. Application to host the next General Assembly 2018 by Bilbao City and SSE Networks

Letter of Intent from the City of Bilbao



Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro (Nokbeon-dong), Eunpyeong-gu, Seoul, 03371 Republic of Korea

Topic: Letter of intent for hosting GSEF 2018 Forum

Bilbao, 6th of June of 2016

Dear GSEF representatives,

As the current Mayor of Bilbao and the former Basque Country's Employment and Social Affairs Minister, together with my colleague Mr. Xabier Ochandiano -the Councillor of Economic Development, Commerce and Employment- I am very pleased to present this candidacy to host GSEF 2018 (in coincidence with the General Assembly), in Bilbao.

Our candidacy is fully supported by all major institutions, at both local and regional levellocated in Bilbao, Bizkaia Province and the Basque Country with focus on Social Economy, as well as on the private sector, and by the social economy representative agents and the organized civil society.

Specifically, these are the parts which will be involved in the organization of the Forum:

The public sector:

- The Basque Government.
- The Provincial Council of Bizkaia.
- The city Council of Bilbao (under the responsibility of Economic Development Area).

The private sector, the social economy representative agents and the organized civil society:

- Confekoop, (Confederation of cooperatives in the Basque Country).
- ASLE (Association of workforce owned Companies in the Basque Country).
- Sareen Sarean. (The third sector's network in the Basque Country).
- **EHLABE.** (Association declared to be in the public utility, composed of special employment entities).
- Gizatea. (Association of labour insertion companies in the Basque Country).
- Reas Euskadi. (Basque solidarity-based alternative economy network).

We would like to highlight that the organization and the dimension of the event will be held according to the socioeconomic reality of the region.

I would like to underline the significant role of the social partners and the participative organizational model (cooperativism) in our region, which promote an economy at the service of the people.

In my opinion, this forum will be important for us due to the positive effect that will produce on the collective social economy movement at the regional level (the Basque Country). Besides, it will be a great opportunity to share our best practices and learn about others in the social and solidarity economy in collaboration with local governments.

Concerning the venue, it will be located in Bilbao, which has modern conferences venues. Bilbao can be very easily reached from all over the world.

Regarding the estimate dates for the celebration of Forum, we suggest from mid-October and mid-November 2018 (to be confirmed).

We strongly believe that our city Bilbao, as well as the organization, have all the infrastructure necessary for a successful meeting. The best evidence of Bilbao being a successful congress venue is the fact that the city hosts the World Cities Summit Mayors Forum 2014 and UCLG Culture Summit 2015.

I am highly convinced that GSEF 2018 will be a great success. Our city is a charming place meeting all necessary requirements for this prestigious meeting.

Last but not least, our team supported by an experienced professional congress organizer is more than prepared to deliver its best to make the Forum a successful and memorable event. The scientific side will be represented by our experiences social partners.

**Respectfully Yours**,

Juan Maria Aburto Mayor of the City of Bilbao

#### Letter of Support from Basque Government

EUSKO JAURLARITZA **GOBIERNO VASCO** ENPLEGU ETA GIZARTE POLITIKETAKO ŠAILA DEPARTAMENTO CUTICAS SOCIALES DE EMPLEO Y 2016 EKA. 0 7 SAILBURUA EL CONSEJERO SARRERA IRTEERA Zk Zk 096

The Basque Government Area of Employment and Social Policies Donostia-San Sebastian Kalea,1 01010 Vitoria-Gasteiz (Araba)

Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro (Nokbeon-dong), Eunpyeong-gu, Seoul, 03371, Republic of Korea

Topic: Letter of Support - GSEF 2018 Forum

Gasteiz, 6<sup>th</sup> of June of 2016

Dear GSEF representatives,

In submitting this Letter of Commitment and Support, The Basque Government confirms our intention to support the candidacy of the City Hall of Bilbao to host GSEF 2018 Forum. Historically, in the Basque Country, Social economy has played a significant role, but specifically in these recent years, it has acquired a growing role, through the increase of the number of its initiatives, as well as the improvement of its organization.

From the Basque Government, and in particular, from the Area of Employment and Social Economy, we consider this initiative of a great interest to reinforce the institutional support.

We thoroughly support the candidacy with its positive impact on the Social Economy Sector.

Sincerely,

DE EMPLEO Y

Angel Toña Guenaga∈I Consejero The Minister of the Area of Employment and social policies The Basque Government

Donostia-San Sebastián, 1 - 01010 VITORIA GASTEIZ

#### Letter of Support from Bizkaia Provincial Government



Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro(Nokbeon-dong), Eunpyeong-gu, Seoul, 03371, Republic of Korea

Bilbao, 6<sup>th</sup> of June of 2016

Dear GSEF representatives,

In submitting this Letter of Commitment and Support, The Provincial Government of Biscay, confirms our intention to support the candidacy of the City Hall of Bilbao to host GSEF 2018 Forum.

From the Provincial Council of Bizkaia, and in particular, from the Department of Economic and Territory development, we consider this initiative of a great interest to reinforce the institutional support to the Social Economy.

We thoroughly support the candidacy with its positive impact on the Social Economy Sector.

Sincerely,



Provincial Government of Biscay. Obispo Orueta, 6 48009 Bilbao (Bizkaia)

#### Letter of Support from Municipality of ARRASATE-MONDRAGÓN



Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro(Nokbeon-dong), Eunpyeong-gu, Seoul, 03371, Republic of Korea Arrasateko Udala-Ayuntamiento de Mondragón Herriko plaza nagusia, 1 20500 Arrasate (Gipuzkoa)

Arrasate, 14<sup>th</sup> of June of 2016

Dear GSEF representatives,

In submitting this Letter of Commitment and Support, The Municipality of Arrasate-Mondragón, confirms our intention to support the candidacy of the City Hall of Bilbao to host GSEF 2018 Forum.

From the Municipality of Mondragón, we consider this initiative of a great interest to reinforce the institutional support to the Social Economy.

We thoroughly support the candidacy with its positive impact on the Social Economy Sector.

Sincerely,

Ms. Maria Ubarretxena Cid Municipality of Arrasate - Mondragón

Letter of Support from EUDEL



ALKATETZA-LEHENDAKARITZA

ALCALDIA-PRESIDENCIA

Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro (Nokbeon-dong), Eunpyeong-gu, Seoul, 03371, Republic of Korea

Topic: Letter of Support - GSEF 2018 Forum

Bilbao, 14th of June of 2016

Dear GSEF representatives,

The cities and villages of Euskadi have made a great effort to adequate themselves to the new needs of social Economy; the city of Bilbao has reinvented itself through an extraordinary urban restructuring.

Nevertheless, Bilbao's transformation goes far beyond the purely urban and architectural. It was also social. A city, whose ultimate ambition is the progress, welfare, and improvement of the quality of life for its citizens.

At the moment, Bilbao supports a strategy of collaboration with the Third Sector and is willing to join efforts with other institutions to make GSEF Forum 2018 a success, with a positive impact in our social sector, by involving our local social economy networks in the Basque Country.

We reiterate our commitment to hold the candidacy of Bilbao for hosting and organizing GSEF Forum 2018, with the kind support of the undersigned entity.

Best regards,

Mari Aburto

Mayor of Bilbao

Imanol Landa Jauregi The Chairman EUDEL (Basque Municipalities Association)

Letter of Support from ASLE



Billicko Alkatea El Alcalde de Bilbao

> Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro (Nokbeon-dong), Eunpyeong-gu, Seoul, 03371 Republic of Korea

Topic: Letter of Support - GSEF 2018 Forum

Bilbao, 6th of June of 2016

Dear GSEF representatives,

The cities and villages of Euskadi have made a great effort to adequate themselves to the new needs of social Economy; the city of Bilbao has reinvented itself through an extraordinary urban restructuring.

Nevertheless, Bilbao's transformation goes far beyond the purely urban and architectural. It was also social. A city, whose ultimate ambition is the progress, welfare, and improvement of the quality of life for its citizens.

At the moment, Bilbao supports a strategy of collaboration with the Third Sector and is willing to join efforts with other institutions to make GSEF Forum 2018 a success, with a positive impact in our social sector, by involving our local social economy networks in the Basque Country.

We reiterate our commitment to hold the candidacy of Bilbao for hosting and organizing GSEF Forum 2018, with the kind support of the undersigned entity.

Best regards,

Juan Maria Aburto Mayor of Bilbao

Carlos Pujana The Chairman ASLE

#### Letter of Support from CONFECOOP



Bilboko Alkatea El Alcalde de Bilbao

> Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro (Nokbeon-dong), Eunpyeong-gu, Seoul, 0337 Republic of Korea

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Juan Maria Aburto Mayor of Bilbao

Rosa M<sup>a</sup> Lavín The Chairwoman CONFEKOOP

#### Letter of Support from EHLABE



El Alcalde de Bilbac Bilboko Alkatea

> Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro (Nokbeon-dong), Eunpyeong-gu, Seoul, 0337 Republic of Korea

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Best regards,

burto n M

Mayor of Bilbao

Iñaki Alkorta Andonegi The Chairman EHLABE

#### Letter of Support from GIZATEA



Billoko Alkatea El Alcalde de Bilbao

> Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro (Nokbeon-dong), Eunpyeong-gu, Seoul, 03371 Republic of Korea

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ia Aburto Juan Ma

Mayor of Bilbao

Mª José Rodrigo Santamaría The Chairwoman GIZATEA

#### Letter of Support from REAS EUSKADI



Billicho Alkatea El Alcalde de Bilbac

Global Social Economy Forum Secretariat 2F, Bldg #21, Seoul Innovation Park, 684 Tongil-ro (Nokbeon-dong), Eunpyeong-gu, Seoul, 03371 Republic of Korea

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Juan Maria Aburto Mayor of Bilbao

Hangeles

María Ángeles Díez The Chairwoman REAS EUSKADI

Letter of Support from Sareen Sarea



Billoko Alkatea El Alcalde de Bilbac

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Juan Maria Aburto Mayor of Bilbao

Gonzalo Rodríguez The Chairman SAREEN SAREA

#### ANNEX K. REPORT ON C.I.T.I.E.S (CENTER FOR INTERNATIONAL KNOWLEDGE TRANSFER ON THE SOCIAL AND SOLIDARITY ECONOMY) AND PROPOSAL TO SHARE RESPONSIBILITIES & ROLES BETWEEN GSEF AND CITIES

#### A stronger international capacity thanks to the partnership between GSEF and CITIES

The Centre will be created as a partner organization of the Global Social Economy Forum (GSEF).

The partnership with the GSEF will bring mutual benefits:

- For the GSEF:
  - an operational proposal to achieve several goals of the association
  - synergies to be developed in operations and activities
- For CITIES:
  - a link to members committed to develop collaborations between local governments and civil society actors
  - enhanced credibility among local governments
  - increased notoriety thanks to the GSEF 2016 conference (more than 50 participating countries)

The partnership will be built on the following principles:

GSEF and CITIES will be allies in the promotion of the social economy among local governments.

The two organizations will share the same priorities and develop specific functions:

- The GSEF Association is the global network, the hub for sharing visions and experiences through collaboration across the border and cooperation based on multilateral (public-private-community) partnership.
- CITIES is a service association, it will offer operational services in the specific field of knowledge transfer.

The formal ties to GSEF and to the GSEF Secretariat in Seoul will be defined as follows:

- 1. The GSEF Secretariat will be a statutory member of the Centre's Board of Directors
- 2. The strategic plan and priorities of the Centre will take into account the needs and priorities of GSEF members
- 3. The GSEF Secretariat will support the Centre in the organization of annual events, one of which one will take place at the Bi-annual General Assembly of GSEF

# C.I.T.I.E.S

Centre international de transfert d'innovations et de connaissances en économie sociale et solidaire International centre for innovation and knowledge transfer on the social and solidarity economy Centro internacional de transferencia de innovaciones y conocimientos en economía social y solidaria

#### **Executive Summary**

Le Chantier de l'économie sociale and the Global Social Economy Forum (GSEF) alongside with civil society and government organizations from Quebec, Seoul and the Basque region propose to create an International Centre for Innovation and Knowledge Transfer on the social and solidarity economy (C.I.T.I.E.S).

C.I.T.I.E.S believes that the social and solidarity economy is the key to the harmonious development of territories. The development of the social economy on a global scale relies on cooperation between local governments and the civil society actors. While social innovations and meaningful initiatives spread across the world, C.I.T.I.E.S aims to facilitate the successful scaling of the social economy by promoting the sharing of knowledge and good practices at an international level.

C.I.T.I.E.S will bring together local governments, social economy networks, institutions of higher learning and international organizations. It will support the international gathering, sharing and transfer of knowledge and best practices in the field of the social economy. It will focus on collaborations between local governments and civil society that enable territorial development.

C.I.T.I.E.S will offer an on-line platform, training sessions, exchange programs, events and advisory services, organized around three functions: Gather, Share, and Transfer. C.I.T.I.E.S will enhance the capacity of its members to build more inclusive and harmonious communities.

# 1. <u>C.I.T.I.E.S</u>, an international and collaborative proposal for the development of the <u>social economy</u>

#### 1.1 An increasing demand for the international sharing of knowledge

There is a growing demand for knowledge and good practices transfer in the field of the social and solidarity economy:

- 1. Scaling the SSE has become a key issue for most of the national networks and transfer methodologies appear as one practical solution for it.
- 2. International conferences attract a growing number of participating territories (more than 50 countries expected during the GSEF 2016 conference.

The most committed territories to the development of the social and solidarity economy have gathered an important mass of knowledge and good practices. Some of them have already been disseminated,

thanks to initiatives such as the creation of the platform <u>www.reliess.org</u>, while others still need to be organized.

An international structure that would systematize the gathering and sharing of knowledge is still lacking. C.I.T.I.E.S aims to meet this need by bringing together diverse expertise and building synergies.

#### **1.2 A crossroads for knowledge**

The Centre will be built with the initial involvement of civil society and government organizations. So far, three territories have shown interest in the project: Seoul, the Basque Region and Montreal:

Canada, Montreal (Quebec):

Spain, Basque region:

- City of Montreal

- Arrasate City

- Chantier de l'économie sociale Mondragon Cooperative

- TIESS

- South Korea, Seoul - City of Seoul
- Seoul Social Economy Network

- Mondragon University
- The Karl Polanyi Institute,

- Karl Polanyi Institute for the Social Economy Asia

Concordia University

The Centre will be open to other territories that wish to share their knowledge and good practices at an international level.

The International Labour Organization (ILO), LEED program of the OECD and The United Nations Research Institute on Social Development (UNRISD) have also agreed to participate in the development of the centre

Together with the collaboration of other GSEF members and international organizations, the contributing territories will constitute a critical mass of knowledge and transfer capacity that shows great potential for the new organization.

#### 1.3 A stronger international capacity thanks to the partnership with the GSEF

The Centre will be created as a partner organization of the Global Social Economy Forum (GSEF). The partnership with the GSEF will bring mutual benefits:

- For CITIES:
  - a link to members committed to develop collaborations between local governments and civil society actors
  - enhanced credibility among local governments 0
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  - an operational proposal to achieve several goals of the association
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- 2. The strategic plan and priorities of the Centre will take into account the needs and priorities of **GSEF** members

3. The GSEF Secretariat will support the Centre in the organization of annual events, one of which one will take place at the Bi-annual General Assembly of GSEF.

#### 1.4 Numerous benefits

The benefits of this new organization will be numerous.

#### Enhanced capacities for the members, clients and partner organizations of the Centre

Numerous local governments and civil society organizations are committed to building the social economy in their respective environments but have a steep learning curve to achieve tangible results. Learning from best practises and from the results of the wide body of research that has been done over the past fifteen years will help accelerate the development process and increase the positive impacts of local initiatives.

#### Increased notoriety and attractiveness for the founding territories

The three founding territories are already known internationally as poles of excellence in the field of the social economy and social innovation. The Centre will facilitate synergies between these territories and allow them to reach a broader, global audience. As the Centre will be built on the principle of subsidiarity, it will also generate an increased number of international events, missions and research activities that will take place not only in Montreal, but also in each founding territory.

#### A contribution to a stronger and more sustainable economy

Historically the creation of many social economy enterprises has been inspired by entrepreneurial innovations in other countries. Scaling the identification of best practices at an international level will have a positive impact on the development of new social economy enterprises in Quebec and elsewhere. In the current context, short term impact could be felt particularly in the fields of franchising, social finance or new technologies, where the social economy and the collaborative economy are coming together to produce innovative enterprises oriented toward the common good.

#### 2. A wide range of activities

The activities and services of the Centre will be based on the complementary expertise of its partners. They will be structured around three functions: gather, share, transfer. The services will be organized to take into account geographical or linguistic specificity.

#### Gather

Gathering and disseminating the information is the first step for the transfer of knowledge. In this regard, C.I.T.I.E.S will provide:

- international monitoring to identify the best good practices throughout the world
- a portal of information on best practises in three languages (English, French, Spanish) based on the www.reliess.org database
- a collection point for information regarding initiatives deemed particularly innovative or important

#### Share

C.I.T.I.E.S will create sharing opportunities for practitioners by organizing the following activities:

- Study missions in the regions that are in strong demand like Montreal and Mondragon
- Exchange programs:

- for students and researchers between universities in the context of certain targeted programs;
- for young people allowing them to discover and learn from experiences at an international level;
- for local governments and civil society networks to promote mutual learning;
- Events and annual conferences, in collaboration with GSEF

#### Transfer

C.I.T.I.E.S will organize the following activities:

- Advisory services offered to facilitate the local implementation of new enterprise models based on innovations within the social economy. They will focus on:
  - National and local governments and implementation of new policies
  - Business development
  - Implementation of new initiatives
- Production of knowledge transfer tools on certain themes or successful practises
- **Training activities**, such as in person sessions, webinars or MOOCs.
- Collaborations between research Centres

#### 2.1. Priority themes

The members will define the themes and activities to focus on, based on their expertise and on the demand from practitioners. So far, the following themes have already been identified:

- Innovation and the SSE
- Financing the SSE, financial evaluation
- Public procurement
- Youth collective entrepreneurship
- Education

- Social Impact
- Transfer methodologies
- Ageing population
- Territorial development
- Food security and supply

As an international pole for advisory services with a combined network of more than 5000 contacts, C.I.T.I.E.S can help the partners to broaden their geographical coverage and implement new SSE organisations in the territories. The founding territories can combine their expertise to offer relevant solutions to other territories or SSE organizations that want to implant the models in their own context.

#### Operating principles based on cooperation and subsidiarity

C.I.T.I.E.S will be a light structure, whose aim is to facilitate the connection between the partners and to help them reach new audience. The projects will either be brought by the members or identified by C.I.T.I.E.S Secretariat.

The operations of C.I.T.I.E.S will be based on the principle of subsidiarity. In most projects, C.I.T.I.E.S will act as a liaison agent, introducing the clients to the partners and coordinating the logistics. Three kinds of projects will be developed.

• **Partner projects:** the project only needs the specific expertise of one partner. In that case C.I.T.I.E.S will act as a "market developer' and have a liaison and logistic role. These projects could be one-day training sessions, advisory services on specific issues, the organization of study missions...

- Joint projects: projects where the complementary expertise is particularly in need, such as comparative studies, advisory services for governments, long term training programs... C.I.T.I.E.S will coordinate the project and help to identify the added value of each partner.
- **C.I.T.I.E.S projects:** projects mainly conducted by C.I.T.I.E.S, with help from the partners, such as the international watch or the coordination of the online platform

#### 3. Organizational structure

The Centre will take the form of an international non-profit association with three types of structures:

- local or regional governments
- civil society networks
- research and knowledge transfer institutions

Territories that commit to playing an essential role in the creation of the centre, contributing with resources or funds in the start-up phase of the organization, will be registered as founding members. Together with a representative of the GSEF Secretariat, they will be statutory members of the Board. National governments and other international networks will join as associate members. C.I.T.I.E.S will be governed by the following bodies:

- A general assembly that will meet in person every two years during the GSEF Bi-Annual Conference and in Montreal every other year.
- A board of Directors, initially made up of representatives of the founding members and one representative of the associate members. A representative of the GSEF Secretariat will be a statutory member. As the membership grows, other Board members will be elected among the contributing members.
- A secretariat that will manage day-to-day activities: In the first year, 3 permanent jobs will be created for the Secretariat.

#### 4. Development perspectives

#### 4.1 Business model and development strategy

The Centre will be based on a hybrid business model. It plans to achieve self-sufficiency in non-project related operating costs within 5 years, with 60% of self-generated revenue.

In the first 3 years of operation, the revenues will come from:

- financial or in kind contributions from founding members: they will actively contribute in the start-up phase of the organization, including each territory covering the costs of the presence of one full-time staff member for the Centre
- grants from private foundations and funds for international cooperation
- start-up grant from Montreal International
- Self-generated revenues coming from advisory and consulting services, training events and conferences. They will be based on a fee-for service basis, with special rates for the members.

The Centre will offer free as well as paid services, depending on the implementing costs and on the involvement of the partners:

Free services	Fees for service special rates for members	A la carte services, budgets based on the partners' involvement
<ul> <li>portal of information</li> <li>international watch basic</li> <li>publications</li> <li>experience briefs and basic</li> <li>knowledge transfer kits</li> <li>MOOCS</li> <li>webinars</li> </ul>	<ul> <li>participation in events and conferences</li> <li>person training sessions</li> <li>change programs</li> </ul>	<ul> <li>advisory services for the implementation of SSE policies and initiatives</li> <li>advisory services for business developments</li> <li>study missions</li> <li>exchange programs</li> </ul>

#### 4.2 Membership development

The membership development will be focused the notion of "territory", each territory bringing together local governments, social economy networks and institutions of higher learning. In the first two years, the Centre will aim to recruit at least one African and one Latin American territories as contributing members, in order to ensure a truly global Centre. In the first five years, it is expected that several other countries with a strong interest in the social economy will join the Centre, such as the UK, Senegal, France, the US or Brazil.

The development of C.I.T.I.E.S activities is built on the following recognitions:

- Interest for the social economy is rapidly growing among national, local governments and continental structures, but many of them lack expertise or infrastructure
- The development of social economy enterprises throughout the world creates a stronger need for advice in business development and governance.
- C.I.T.I.E.S brings together a large field of expertise, from cooperative enterprises and manufacturing to public policies and technology
- The founding partners are already internationally recognized in their respective fields
- The geographical synergies between Europe, Asia and America allow a truly global Centre

#### ANNEX L. INFORMATION ON THE INTERNATIONAL NETWORKS' REQUESTS OF PARTICIPATION

#### 1) The Mont-Blanc Meetings







www.rencontres-montblanc.coop/en

#### THE MONT-BLANC MEETINGS - PRESENTATION



The Mont-Blanc Meetings is a non-profit organisation founded in 2005 by a group of social and solidarity economy entrepreneurs wishing to co-build projects together that reconcile **social, civic, environmental and economic efficiency**.

**Its mission**: to show, giving examples, that **social and solidarity economy (SSE)** makes another form of entrepreneurship possible, in line with an overall goal of sustainable development.



Biennial events at Chamonix-Mont-Blanc (France): once every two years, SSE entrepreneurs from all over the world meet to create projects together and to take position on major international issues.

Continent-wide events to foster the recognition of the SSE and to promote SSE organisations throughout the world.

#### THE INTERNATIONAL FORUM OF THE SSE ENTREPRENEURS IS:

- > An international network of entrepreneurs of the social and solidarity economy,
- > A sounding board for the international social and solidarity economy,
- > A factory for ideas and debates,
- > A platform to facilitate project initiation, known as « Project Place »,
- Thematic international meetings,
- A Scientific Committee made up of academics, distinguished researchers, practitioners and economists, responsible for producing intellectual publications and guidance reports, and for building the contents of events.



#### GOALS

**The Mont-Blanc Meetings (MBM)** strive each day to promote the visibility and the international recognition of the social and solidarity economy. The association provides the operational framework for all actions initiated by the Meetings, at both the international and local level. Entreprises and organisations from the various countries that compose the association are responsible for organising the Meetings, coordinating the network and keeping everyone informed on the projects implementation. In March 2013, the MBM published the first book of the « World Social and Solidarity Economy » collection, entitled *Social and solidarity economy, a response to international challenges.* 

The MBM also include the « MBM group With the Youth for the SSE ».

The Mont-Blanc Meetings hold special consultative status granted by the United Nations Economic and Social Council (ECOSOC).

#### **ASSOCIATION ACTIVITIES**

Firmly rooted in reality, the Mont-Blanc Meetings – International Forum of the Social and Solidarity Entrepreneurs, made of the international SSE entrepreneurs, play a special role in **fostering cross-border and cross-family partnerships between social and solidarity economy enterprises and promoting the SSE at the international level.** 

#### LEADING GROUP

The creation of the **international leading** group on the social and solidarity economy, which objective is to promote the social and solidarity economy, **involves** States, international institutions and civil society organizations.

It aims at promoting this form of entrepreneurship which is accessible to all populations, and to improve the consideration of this economic model in the implementation of public policy.

#### **INITIATIVES REPORT**

The objective of the Initiatives Report of the Mont-Blanc Meetings – International Forum of the Social and Solidarity Economy Entrepreneurs is to highlight initiatives and projects in progress or completed throughout the world. The goal is therefore to show, giving examples, that the SSE meets the needs of populations on all continents. This Report contains **dozens of initiatives** (1 project = 1 page), classified according to theme.



The **« Project Place »**, invented by the MBM, is **a fertile ground for innovations**, from which economically, socially and ecologically responsible initiatives and international projects are emerging. It is a platform for the creation of projects based on discussions and meetings between social and solidarity economy entrepreneurs from all over the world, notably through their participation in the MBM. Its goal is not to finance projects but to facilitate them virtually and physically, before, during and after the forums.

#### **INITIATIVES REPORT - Extracts:**



TUNISIA Acacias for all



**TOGO** A support framework for the development and the promotion of women and young girls



PALESTINE Al Rowwad Center



COMOROS ISLANDS AMIE sewing workshop



Association Les Rencontres du Mont-Blanc 🔺 22 rue Vernier, 75017 Paris - FRANCE contact@rencontres-montblanc.coop



Design - production: La face B - Emilie Roudier / Printing: une-Impression.fr / Photos: @ The Mont-Blanc Meetings.

#### 2) The International Leading Group on SSE

#### JOINT DECLARATION OF THE INTERNATIONAL LEADING GROUP ON SOCIAL AND SOLIDARITY ECONOMY

#### Towards Public Policies Supporting the Social and Solidarity Economy (SSE) for Sustainable Development

High Level Event - September 28, 2015, New York

We, the Member States of the International Leading Group of the Social and Solidarity Economy<sup>1</sup>,

In the presence of representatives of the members and observers of the UN Inter-agency Task Force on Social and Solidarity Economy (UNTFSSE) <sup>2</sup>and international civil society organizations members of the International Leading Group on SSE<sup>3</sup>,

Meeting in New York on 28 September 2015, on the occasion of the 70th session of UN General Assembly, which has just adopted the final declaration "Transforming Our World: the 2030 Agenda for sustainable development",

Referring to this Declaration, we are convinced that social and solidarity economy (SSE), in the multiplicity of its forms around the world, is one of the strategic transformative approaches needed for the integrated implementation of the new Sustainable Development Goals (SDGs) in all their dimensions, including through its role in promoting the creation of decent jobs. notably for youth and women, the expansion of social protection, in its alternative entrepreneurship model -which has been able to not only to develop and create jobs, but has also proven more resilient than other economic models - and its contribution to reducing the ecological footprint of economic activity,

Are also convinced that coping with the impacts of climate change and economic crises requires increased resilience of households and communities to develop their adaptation skills and create alternatives, with risk reduction solutions, opportunities for mobility and the creation of new forms of wealth,

Affirm that SSE is a strategic means of implementation for achieving the SDGs and must be therefore supported by appropriate policies, which we ask UN member states to implement and UN agencies to support, including:

- Legal and policy frameworks that are conducive to the development of the SSE (framework laws, SSE-orientated legislation) emphasizing the recognition of SSE as a distinct sector within a plurality of economic models, including through specific fiscal

<sup>&</sup>lt;sup>1</sup> Colombia, Costa Rica, Ecuador, France, Luxemburg, Morocco, plus Quebec and Senegal (observers).

Signatory States on 09/28/15 : Colombia, Costa Rica, France, Morocco

Members of the UNTFSSE currently include: ECLAC, ESCWA, FAO, ILO, TDR, UNAIDS, UNCTAD, UNDESA, UNDP, UNECE, UNEP, UNESCO, UNIDO, UN-NGLS, UNRISD, UN Women, WHO and WFP. The OECD is also a member. Observers include: EESC, EMES, GSEF, ICA, MedESS, MBM, RIPESS.

The Mont-Blanc Meetings (MBM) - International Forum of the Social and Solidarity Economy Entrepreneurs as permanent secretariat of the Leading Group, the International Cooperative Alliance (ICA), the International Association of Mutual Benefit Societies (AIM), the International Association of French speaking Mayors (IAMF), the Global Fund of Cities' Development (FMDV) and the Intercontinental Network for the Promotion of the Social Solidarity Economy (RIPESS).

<sup>&</sup>lt;sup>4</sup>The UNTFSSE has defined SSE as referring to "the production of goods and services by a broad range of organizations and enterprises that have explicit social and often environmental objectives, and are guided by principles and practices of cooperation, solidarity, ethics and democratic self-management;" and that the field of SSE includes cooperatives and other forms of social enterprise, self-help groups, community-based organizations, associations of informal economy workers, service-provisioning NGOs, solidarity finance schemes, amongst others"

measures, access by SSE enterprises to public aid and public procurement, the inclusion of SSE in national education systems,

- Sustainable "public/social and solidarity economy partnerships", designed in a spirit of reinvestment of surpluses for social or environmental goals,

- **Strengthening of appropriate financing**, including the creation or strengthening of platforms for the deployment of long-term affordable capital from public and private sources (such as green climate funds), for the promotion of sustainable collective and social enterprises through public/SSE partnerships worldwide,

- Strengthening of knowledge on SSE through research and analysis, collection of best practice on enabling legal frameworks and supportive public policies, as well as innovative initiatives by SSE actors, in particular with a view to evaluate its potential for achieving the SDGs. The critical mass of knowledge will help to identify the necessary conditions for the growth and scaling-up of SSE, as well as the collection of relevant statistical data on SSE, notably to assess its economic weight in countries,

-Fostering the implementation of training programs to ensure that the public/SSE partnerships respect the fundamental principles of the SSE, generate quality products and services that meet local needs at affordable prices, are financially sustainable in the medium- and long-term and that local authorities and other stakeholders have the capacity and tools to develop and implement SSE strategies and partnerships,

Call for the consideration of SSE in the various processes of monitoring and review of implementation of the SDGs, and the mobilization of additional resources to enable UN agencies and their partners to facilitate the scaling-up of SSE,

#### Consequently:

Support the project of the creation of an international legal guide on laws for the social and solidarity economy.

Callfor the **holding of an international conference on the financing of the SSE** (in contribution to the implementation of the Addis Ababa Action Agenda) to broaden the scope of funding from various financing for development institutions<sup>5</sup>, as well as innovative sources of financing, connected with those of cooperative banks, micro-finance institutions and other platforms to strengthen the financing for SSE enterprises and organizations around the world, compare experiences and projects, consider cooperation among each other and facilitate networking among the key players,

We also intend to contribute to **the implementation of new wealth indicators** or improve existing ones that complement GDP, quantitatively and qualitatively, that would enable tools to measure the impact of this sector on the national and local economy and on the human and sustainable development of our countries, with a focus also on non-market exchanges.

<sup>&</sup>lt;sup>5</sup> Such as : World Bank, African Development Bank, Asian Development Bank, Inter American Development Bank, Central American Bank for Economic Integration, European Investment Bank, New Development Bank and various national public development banks.

3) RIPESS



### **CHARTER OF RIPESS**

#### Preamble

We hold that the social solidarity economy is based on human values and principles of solidarity that advocate the recognition of others as the foundation of human action and the source of the renovation of politics, economy and society. The social solidarity economy includes activities and organizations of associative, cooperative, and mutual nature created to respond to the need for jobs and the well-being of people, as well as those citizen movements geared toward democratizing and transforming the economy;

We affirm our commitment to work together for the realization of the objectives of RIPESS in line with its mission;

We adopt the current charter as the expression of a social and ethical covenant that binds the various members of RIPESS on all continents;

We, the organizations gathered under the Intercontinental Network of the Social Solidarity Economy (RIPESS), declare:

#### **Our convictions**

RIPESS believes that economy must allow men and women to satisfy their needs and ambitions, while providing for future generations to satisfy their own needs.

RIPESS is convinced that the development of human capacities is fundamental to the transformation of the world, and that this is possible through the creation of solidarity networks on different scales that contribute to the production and exchange of resources and knowledge, as well as the coordination of collective actions within the framework of a common project.

#### **Our values**

#### Humanism

We put human beings, and their dignity, culture and full development at the center of our efforts. We are committed to the construction and promotion of projects aimed at building capacities for the individual and the collective development and well-being of people. For this reason, we promote the unrestricted respect, full exercise and interrelatedness of the civic, political, economic,

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social, cultural and environmental rights recognized by the various charters and international human rights instruments.

#### Democracy

We believe that the world, with its diverse societies, work and living environments, and organizations, should be built in a participatory manner, based on the respect for the right of individuals and peoples to decide on their own development. We understand politics as a framework for horizontal relations between persons and social collectives in their quest to satisfy their common needs. We promote participatory democracy based on the participation of citizens in political decision-making at all levels of the public space. We also advocate an economic democracy based on the capacity of people to make decisions about subjects which concern them as workers, consumers, producers and reproducers, as well as on the public character of decisions relating to what it is produced, how it is produced, why it is produced, and how profits are redistributed or invested.

#### Solidarity

We emphasize solidarity as an element that allows us to recognize ourselves in relation to others and to be concern about their well-being. This implies mobilizing resources and establishing relations with other social collectives and movements in an effort to form an extensive network of people and organizations geared toward building a fairer, more democratic and equalitarian world.

#### Inclusiveness

We are a network open to the range of practices of solidarity in the economy, which emerge from different realities and sectors. In this perspective, we aim at establishing dialogue based on the respect for ideological differences and the quest for consensus.

#### Subsidiarity

We recognize and value the capacities and knowledge of individuals and groups to solve their problems and decide on their own projects. In our intervention, we seek to assert the grass-roots development, promoting organizations and associations to overcome common problems and openness to ever greater endeavors.

#### Diversity

We promote respect for ethnical and cultural diversity, and sexual identity. We also promote and respect the diverse expressions of entrepreneurship in responding as best as possible to existing reality. We encourage the diversity of social solidarity economy players of all sectors of society to

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be represented and able to defend their interests, particularly women and the social groups marginalized by the current system.

#### Creativity

We promote innovation and the originality of concepts and discourses with an eye to encouraging the construction of innovative and critical practices and experiences that contribute best to social change. We also promote the adoption of appropriate technologies that respond to the particularity of problems, with the resources available in different cultures and contexts.

#### Sustainable development

We affirm our will to promote sustainable development, while protecting the environment and biodiversity, and favoring more harmonious man-nature and spirit-body relations, in which the resources offered us by nature are rationally used to satisfy the needs of people, while respecting the balance of ecosystems. We therefore question the current neoliberal model of economic growth that threatens life on the planet.

#### Equality, equity and justice for all

We take our stand as part of the fight against all forms of discrimination and domination. Especially, discrimination and oppression against women, children, young people, elderly people, indigenous peoples, the poor and the disabled, must be eradicated.

#### Respecting the integration of countries and people

We oppose any type of economic, political and cultural domination of the North over countries of the South. We push for the alternative proposal of integration based on cooperation and complementarity among Northern and Southern countries, with an eye to the globalization of solidarity.

#### A plural and solidarity-based economy

Faced with a neoliberal economic model that excludes persons and peoples, and reduces the motivations of economic activity to the quest for profit and self-interest, and so postulates the uncontrolled market economy as the only creator of wealth and employment, we propose the validity and action in favor of a plural and solidarity-based economy. We propose and work for an economy that combines and balances logics of accumulation, redistribution and reciprocity, expressed in a democratically regulated market, the equitable reassignment of resources by a participating State, and the affirmation of practices of mutual benefit in the framework of a society and a culture of solidarity.

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# ripess

#### **Our mission**

The mission of RIPESS is to build and promote social solidarity economy, taking into account the social and ethical dimension in all economic activities. This consists of producing, exchanging and consuming goods and services that correspond to the economic and social needs of the local and international community, and the establishment of harmonious relations between competitors in economic sphere.

This social, solidarity-based, economy values the priority of work over capital. It is aimed at satisfying the needs of individuals and communities rather than the quest for profit or financial gains. Solidarity-based economy units rest upon a model of democratic decision-making and a participatory and transparent management system, which aims at ensuring the collective ownership and responsibility for the outcomes of economic activities, as well as an ongoing motivation and contribution to their success.

The contribution of this economy is appraised by its incidence on local, national and international development, mainly, through the creation of permanent jobs, the development of new services, the enhancement of living standards, the contribution to gender equity, the protection of the environment and the creation of wealth under ethical conditions.

#### **Our vision**

RIPESS pursues a way of economic organization that determines what is productive from the standpoint of the human person and the respect for ecological limits. This implies an economy that makes it possible that all the people have access to the material, intellectual and spiritual resources that guarantee their dignity; that promotes the respect for individual, social and economic rights; that stimulates democratic participation in economic decision making and citizen control of the operation of the markets and the intervention of the State; that push for the adoption of environmental and social responsibility criteria in production, distribution and consumption; and finally, that strives for social and gender equity in wealth distribution.

#### **Our** approaches

- ★ We promote the principles, values and practices, and networking of social, solidarity economy actors in local, national, regional and global frameworks.
- We strive to strengthen the dynamics of exchange and dialogue between the various ways of thinking and practicing social solidarity economy.

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We push for innovative economic initiatives for the autonomous development of our societies, while criticizing the neoliberal model and its colonial domination system.

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- We advocate multiculturalism, democracy and grassroots' participation in the integral development of communities.
- We encourage the formation and development of enterprises with a social aim.
- We work to change public policies in favor of the grassroots' and social sectors, within countries as well as with multilateral organizations and international institutions for a fairer distribution of resources and opportunities.

**These statements** orient the action of RIPESS and its relation with other social agents on all continents, in our efforts with others to oppose the neoliberal globalization of markets and violence, the absolute rule of commodities over human life. We oppose the world control of capital, and propose the globalization of solidarity and the right to life, liberty, and democracy, in alliance with other social actors and movements that share our criteria and commitments and the aspiration for another possible world.

We, the members of RIPESS, are a part of the growing consciousness that respect for individual and people's rights, for the environment and for democracy must prevail in the economic organization of the world.

Approved by the Board of Directors of RIPESS in Montevideo, October 20, 2008.

Réseau Intercontinental de Promotion de l'Économie Social Solidaire Intercontinental Network for the Promotion of the Social Solidarity Economy Red Intercontinental de Promoción de la Economía Social Solidaria

# CHARTER

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# **GLOBAL SOCIAL ECONOMY FORUM**

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#### PREAMBLE

Our world today has yet to recover from the economic crisis and the ecological crisis. To overcome such global challenges, we believe that creating a 'better world' and 'better life' through social economy is essential. Social economy refers to a form of economy that seeks to solve the present issues through trust and cooperation and forge communal solidarity.

'Seoul Declaration' adopted on the 5<sup>th</sup> of November, 2013 summarizes the spirit mentioned above. In 2014, we take a step further to adopt the Charter of the GSEF for the systematic progress and global solidarity of social economy.

#### **CHAPTER 1. GENERAL PROVISIONS**

#### Article 1. Our Identity

- 1.1. For the global solidarity of social economy, we establish the Global Social Economy Forum (hereafter referred to as the "GSEF"), as a non-profit international organization.
- **1.2.** Social economy achieves the value of solidarity through trust and cooperation and the local community is its most fundamental foundation.
- 1.3. The main subjects of the social economy are cooperatives, community enterprises, social enterprises, credit unions, micro credit, non-profit organizations and et cetera. Charities and social investment fields are included in this category.
- 1.4. The GSEF does not accept discrimination and injustice of all kinds towards nationality, race, religion and gender or sexuality.
- 1.5. The GSEF aims for multi-dimensional progress. We acknowledge the pluralism of human nature, social economy organizations, macroeconomic and political aims. We pursue progress that harmonizes such pluralism.
- 1.6. In particular, the GSEF values the autonomy of grassroots organizations and in accordance with this value, we believe it is essential to complement the policies of both the local and central governments.

#### Article 2. Our vision, mission and objectives

- 2.1. Vision: the GSEF aims for the harmonious progress of market economy, public economy, social economy, and ecology in general. Such progress will make the best use of an individual's ability and solve social problems through solidarity among social economy subjects. Therefore, the GSEF serves as a global solidarity network to achieve these goals.
- 2.2. Mission: Through the collaboration between social economy organizations and local governments,

the GSEF pursues creation of quality jobs, fair growth, progress of grassroots democracy, and sustainable development. Values such as human dignity and sustainable ecology are to be the underlying principles for every activity of the GSEF.

The GSEF contributes to enhancing the quality and quantity of shared resources and promotes the fair approach and use of such resources. The key to reclaiming the commons is trust and cooperation, which are the fundamentals for social economy. Ecosystem, culture, knowledge, and historical resources of all local communities are all important objectives of the GSEF's activities.

- 2.3. Objectives
- 1) The GSEF promotes both personal and material exchanges and sharing among the main global actors of social economy. To this end, GSEF will establish on/offline platform and create diverse programs to activate the personal and material exchanges.
- 2) The GSEF supports local government and non-government agencies to create a stable social economy network through the public-private-community partnership.
- 3) The GSEF supports every effort to form social economy associations and social economy supporting bodies in each region. Through these organizations, the GSEF promotes various joint projects to spread the ecology of social economy on a global scale.
- 4) The GSEF acknowledges the responsibility to support developing countries which suffer from poverty and serious underdevelopment, thereby promoting global solidarity and cooperation in the field of social economy to enhance the environment, economy, society, and culture of those countries.
- 5) The GSEF supports various global movements that are compatible with the social value we uphold and furthermore promotes collective actions to solve problems that the humanity confronts.
- 6) The GSEF may set up a fund to support social economy when necessary.

#### **CHAPTER 2. MEMBERSHIP**

#### **Article 3. Membership Categories**

- 3.1. Membership of the GSEF, in principle, is divided into three categories.
- 1) Full Member
- 2) Associate Member
- 3) Honorary Member
- 3.2. Full Member
- 1) Full member consists of local governments and social economy network members. A full member possesses the right to vote and is eligible to run for election.
- 2) Local government membership is open to every local autonomous entity, government, and both local and national level associations.
- 3) Social economy network membership is open to all the networks of regions, nations, continents and the globe, that are working in various fields of social economy including supporting organizations and associations.
- 3.3. Associate Member: Associate membership is open to every social economy-related organization wishing to actively participate in the GSEF's activities.
- 3.4. Honorary Member: Honorary membership is given to an individual or an organization that has made

notable contribution to diverse social economy sectors and the GSEF activities. An honorary membership shall be nominated by the GSEF Steering Committee and be acknowledged by the General Assembly.

#### Article 4. Registration and Withdrawal of Membership

- 4.1. Registration: Member registration is reviewed by the GSEF Steering Committee and decided by the General Assembly of the GSEF and the concrete registration procedure is decided by a separate clause.
- 4.2. Withdrawal: A member may withdraw its membership by informing the GSEF Secretariat in a written format. Withdrawal procedures are stated in a separate clause.
- 4.3. Warning and Disqualification: The GSEF Steering Committee may take the necessary steps to decide on the disqualification of a member if that member is harming or contravening the Vision, Mission, Objectives, and the Charter of the GSEF. The GSEF Steering Committee shall go through the designated formalities to disqualify the member.

#### Article 5. Rights and Solidarity of Members

#### 5.1. Rights

- 1) Every member can participate in the activities and programs of the GSEF. They can also gain access to all information, resources, and records related to the GSEF.
- 2) To pursue individual development and achieve common goals, a member can suggest specific ways to consolidate solidarity and cooperation. Each member can also set forth his or her view through diverse communication channels in the GSEF, and fully exercise his or her rights in accordance with the decision making process within the GSEF.
- 5.2. Solidarity
- 1) Every member supports and collaborates in the tasks and programs promoted by the GSEF.
- 2) Every member practices solidarity in the exchange of experiences, knowledge, and information needed for the expansion of the ecosystem of social economy.
- 3) Every member pays an annual fee to contribute to the GSEF's fiscal self-reliance and solidarity among all members.

#### **CHAPTER 3. ORGANIZATIONAL STRUCTURES**

The GSEF shall have three executive organizations as follow:

- 1) General Assembly
- 2) Steering Committee
- 3) Secretariat

#### **Article 6. General Assembly**

- 6.1. General Assembly: General Assembly consists of the full members of the GSEF and is the highest decision-making body in the following instances:
- 1) GSEF projects and finance
- 2) Benefits of the GSEF members
- 3) Election of chair-city and steering committee members
- 4) Selection of host city for the next General Assembly
- 5) Amendment of the GSEF Charter
- 6) Dissolution of the GSEF
- 7) Other important agendas regarding the GSEF organizations and its management
- 6.2. Governance of the General Assembly
- 1) Any decision at the General Assembly, except those on dissolution of the GSEF and amendment of the Charter, are made by the majority vote of the full members present unless the General Assembly reaches the agreement by deliberation.
- 6.3. Hosting General Assembly
- 1) The GSEF's General Meeting will be hosted biennially and its host city shall be decided at the General Assembly.
- 2) A local government that wants to host the next general assembly should submit a proposal and an official letter from its representative to the GSEF Secretariat at least 90 days before the opening of the General Assembly.
- 3) A local government that has been chosen as the host city for the next General Assembly should form a public-private organizing committee and submit its 'plan of action' to the GSEF Secretariat one year before the next General Assembly.
- 4) The host local government of the next General Assembly of the GSEF shall be in full charge of the overall preparation for the General Assembly through an agreement with the Secretariat.
- 5) A provisional general meeting of the GSEF may take place with the agreement of the two-thirds (2/3) of the current members of the GSEF Steering Committee.
- 6.4. Amendment of the Charter:
- 1) The amendment of the Charter shall be decided when at least two-thirds (2/3) of the current full members are present and the two-thirds (2/3) of the present full members consent.
- 6.5. Dissolution of the GSEF
  - 1) The dissolution of the GSEF shall be decided when at least two-thirds (2/3) of the current full members are present and the two-thirds (2/3) of the present full members consent.

#### Article 7. Chair-City, Co-Chair and Steering Committee

- 7.1. The GSEF elects a chair-city and sets up a Steering Committee.
- 7.2. Chair-city and co-chair
- 1) A Chair-city is elected at the General Meeting. One local government representative from the Chaircity, and one from a social economy network member in it shall be the co-chairs of the GSEF.

- 2) A Chair-city represents the GSEF and presides the meeting of the GSEF.
- 3) The tenure for chair-city and co-chair is 2 years and they may serve in consecutive terms.
- 4) If a local government that is a full member wishes to run for office, it needs to express its intention by submitting a document to the GSEF Secretariat 60 days before the next general meeting and the GSEF Secretariat must inform all the members promptly.
- 7.3. The Structure of Steering Committee
- 1) The Steering Committee of the GSEF consists of co-chairs, elected Steering Committee members, and two representatives from the host city of the next General Assembly. The number of all Steering Committee members should be around 20.
- 2) All members of the Steering Committee except the representatives of the host city of the next General Assembly are elected at the General Assembly. The tenure for the members of the Steering Committee is 2 years and they may serve consecutive terms.
- 3) If a member wants to run for a Steering Committee member, it should express its intention by submitting a document to the GSEF Secretariat according to the rules agreed by the Secretariat based on broad geographic representation and the balance in the ratio of local governments and social economy organizations.
- 4) In constituting the Steering Committee, the balance in the ratio of the local government members and social economy network members should be maintained reasonably.
- 7.4. Function of Steering Committee
- 1) The Steering Committee of the GSEF should hold an official meeting at least once a year. The committee shall be responsible for auditing, execution of the GSEF projects, review of member registration, and review of host city candidates for the General Meeting.

#### Article 8. Secretariat

- 8.1. Secretariat
  - 1) The co-chair shall appoint the secretary of the GSEF Secretariat, which shall be approved by the Steering Committee.
  - 2) The GSEF shall establish its Secretariat and the office of the GSEF Secretariat shall be located in Seoul, South Korea.
- 3) The Secretariat should be in charge of the execution and reporting of all decisions at the General Assembly and the Steering Committee. It should also support holding the General Assembly and other meetings in regard.
  - 4) The GSEF should be responsible for all budgetary management of its Secretariat. The city hosting the GSEF Secretariat can provide extra staffs and budget to the Secretariat to support its management.
  - 5) The Secretariat shall employ staffs for the Secretariat according to its needs and should conclude a hiring contract according to international labor standards.

8.2. Special Division: The Steering Committee may manage a special division for specific projects in the Secretariat if necessary.

#### **CHAPTER 4. FINANCING**

#### Article 9. Source of Revenue

9.1. The GSEF's source of revenue is as follow:

- 1) Registration Fee and Annual Membership Fee
  - Registration Fee: a new member of the GSEF should pay a registration fee
  - Annual Membership Fee: Steering Committee shall decide the annual membership fee rate by taking into consideration the type, size and financial capacity of the members. The Steering Committee may decide on exceptional cases involving financial and economic status of particular members and may suggest reasonable alternatives
- 2) Funds for joint projects that are raised by local governments, international organizations or acknowledged private organizations including the GSEF members
- 3) Special donation such as voluntary donation from members and non-members
- 4) Profits through selling published materials, event fees and various contracts
- 5) Non-financial donations

#### Article 10. Expenses

- 10.1. The GSEF is responsible for its own operating expense, including its Secretariat's administrative expenses and the costs for provisional general meetings, and other extra expense acknowledged by the Steering Committee.
- 10.2. Expenses for projects: A portion of the expenses of a specific project proposed by local governments that is not a general GSEF project should be paid by local governments that suggested the specific projects.
- 10.3. Expenses for hosting the General Assembly: the host city of the General Assembly shall prepare the budget for hosting the General Assembly.
- 10.4. Fund: The GSEF can use its fund to support social economy in each area
- 10.5. Fiscal year for the GSEF starts on January 1<sup>st</sup> and ends on December 31<sup>st</sup> of each year. At the end of each fiscal year, the Steering Committee shall examine the account book submitted by the Secretariat and if necessary, the committee may take further review through a public audit board.

#### **CHAPTER 5. SUPPLEMENTARY PROVISION**

1.1. This Charter shall take effect on the day of the acknowledgment in the inaugural meeting of the GSEF.